



Overview financing of school infrastructure in a region: issues and opportunities

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GFDRR
Global Facility for Disaster Reduction and Recovery

Outline

Background of Europe and Central Asia region in Education

Financing and Management of school infrastructure in ECA

Innovative projects in ECA related to financing and management of school infrastructure

Background – Europe and Central Asia (ECA)



Hosts 8 country units of the World Bank, managing 31 countries.

15 projects with USD 688mln. commitment, 34 analytical activities spanning from ECD to LLL.

Countries and projects

Country	Project Name	Size (USD)	Levels
Romania	Assistance to the Ministry of Education for Informed Decision-Making on Investments in Infrastructure	576K Unlocking EUR 340 million (from EU funds)	School/Preschool/ VET/ Tertiary
Belarus	Belarus Education Modernization Project	50mln	School
Russia	Innovative development of preschool education in Yakutia	120mln	Preschool/School
Moldova	Moldova Education Reform Project	26mln	School
Serbia	Serbia ECD project	30-50mln	Preschool
Kyrgyz Republic	Engaging Communities for Better Schools Project	~3mln	School/Preschool

Issues globally

Infrastructure investment is expensive:

- ❑ These programs are usually costly.
- ❑ There may be wrong incentives in place for construction companies and governments.
- ❑ School network optimizations may be a better investment for school results as opposed to many small rural schools.
- ❑ Demography (growing/declining, migration) may influence decisions.

ECA-specific topics

Our client countries are defined as:

- ❑ Diverse economically and culturally;
- ❑ Well established systems;
- ❑ Mostly decentralized and infrastructure is financed by the local level (Local Self Governments, Aiyl Okmotus, Rayons, Oblasts; Regions);
- ❑ Some have strong government sector and weak private companies;
- ❑ Some have undergone the deregulation reforms;
- ❑ Look at best examples – OECD countries of leading countries in the Region;
- ❑ Have low presence of energy efficiency and life-cycle costing in the construction.

Cost per place in kindergartens in different countries

	USA	Reggio Emilia (Italy)	Denmark	Russia, average	Serbia, average in new facilities	Kazakhstan, average
Construction Cost per place	10K to 30K	~20K	13,8K to 29K	25.8K	4K	12.2K

Sources: National programs of Russia and Kazakhstan, small sample of kindergartens in Denmark and Italy; National recommendations of the USA; World Bank project design in Serbia.

* USD rates for Russia and Kazakhstan as of the end of 2013

Financing of the school infrastructure in ECA : diverse experiences

- ❑ Russia/Kazakhstan – large government programs to improve infrastructure. Including CDD-like approach (local communities receive targeted co-financing from the regional government to finalize the projects). Russia implements an initiative on schools without shifts USD50bln worth till 2025.
- ❑ Russia – Regional programs Local Initiative Support Program (LISP). Non-targeted block grants of the local governments (streamlined to schools as well).
- ❑ Belarus\Moldova\Serbia – attracted lending from the donors and IFIs.
- ❑ Romania develops a comprehensive education infrastructure investment strategy to implement it through the EU structural funds.

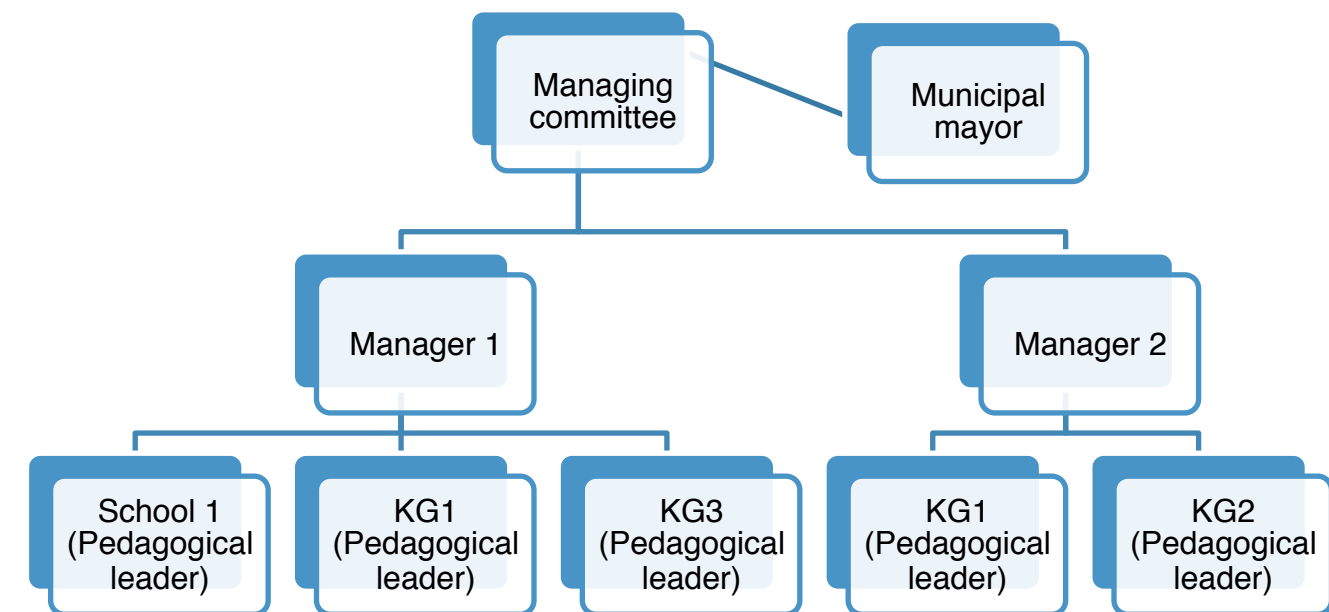
Financing of the school infrastructure in ECA : examples to look at

- ❑ UK - Asset Management Plans (or AMPs). A framework for assessing capital needs and agreeing priorities locally in a robust, fair and improved way, and in a spirit of good partnership and collaboration.
- ❑ Portugal (Parque Escolar) – large scale reconstruction program financed by the government.
- ❑ Denmark – Government initiative to boost a diversity in schools management, as well as helping the local governments to efficiently plan the investment (model programs for preschools/schools).



Managing the school infrastructure

1. Understanding what is going on (Romania – GeoSpatial EMIS);
2. School network optimizations – school bus programs, consolidation in line with per-capita financing of education (Russia, Moldova, Romania, selected EU countries);
3. Managerial functions optimizations (Russia, Denmark, Italy, Austria).
4. Prioritizing support to larger centralized schools to catch up with the migration trends (Belarus)



Impact on outcomes

Preschools

Agency and executive function are higher when more opportunities are provided for initiative, and ability to change the environment by children (Bagby et al, 2012).

The more active space in environment, the more creativity, the less conflicts, higher self confidence (Prescott, 1967; White and Stoecklin, 2003, Maxwell, 2007).

Schools

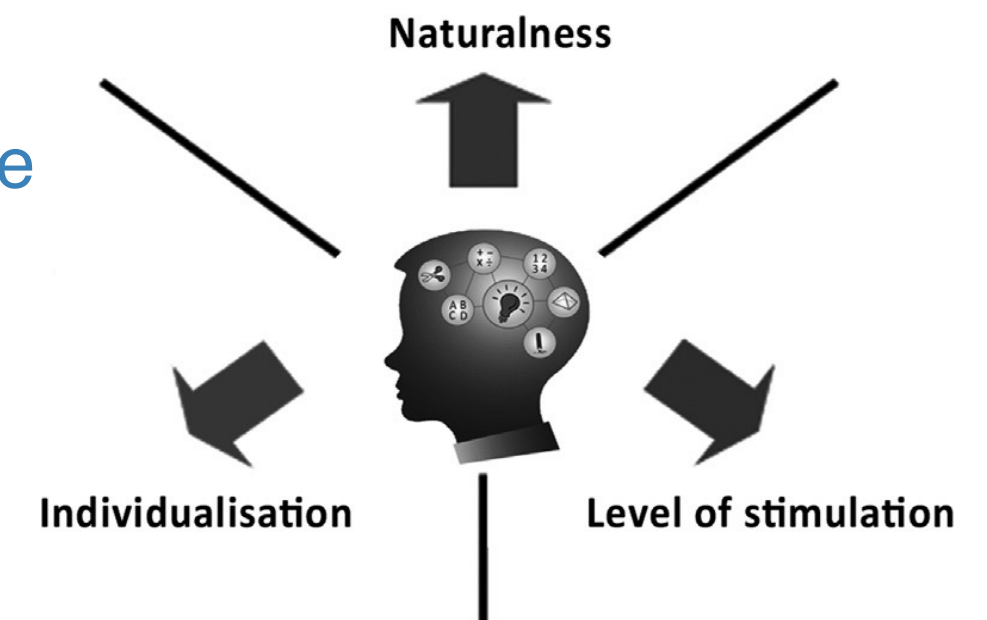
According to clever classrooms study (Barrett et al, 2015):

Naturalness: light, temperature and air quality accounting for 50% of the learning impact

Individualization: ownership and flexibility accounting ~25%

Stimulation (appropriate level of): complexity and color ~ 25%

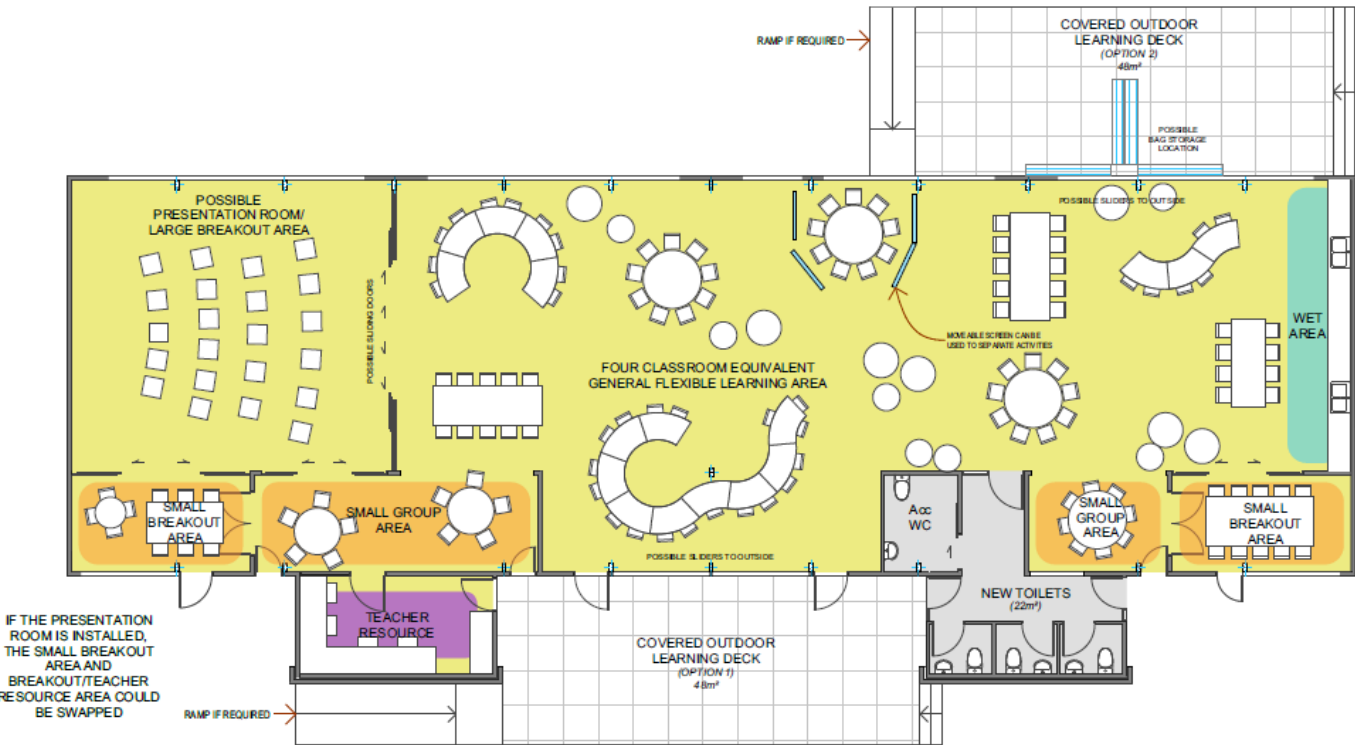
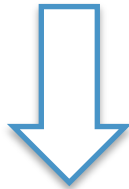
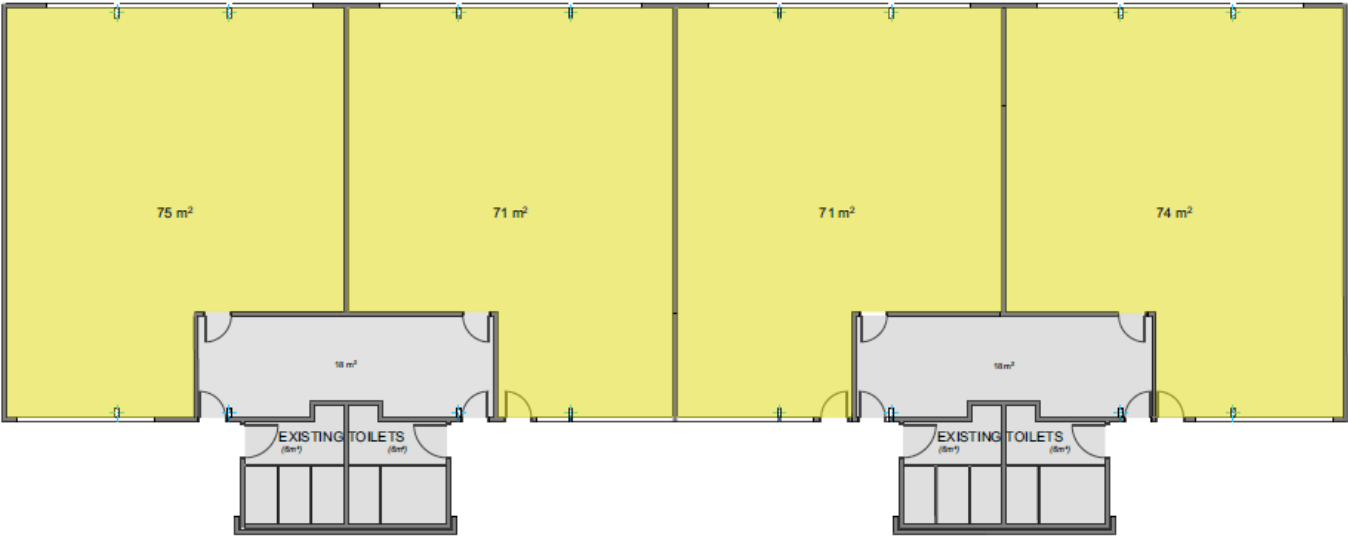
SIN methodology was applied recently in Romania.



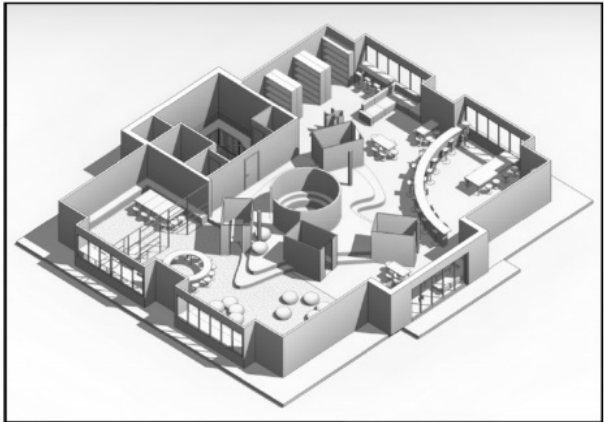
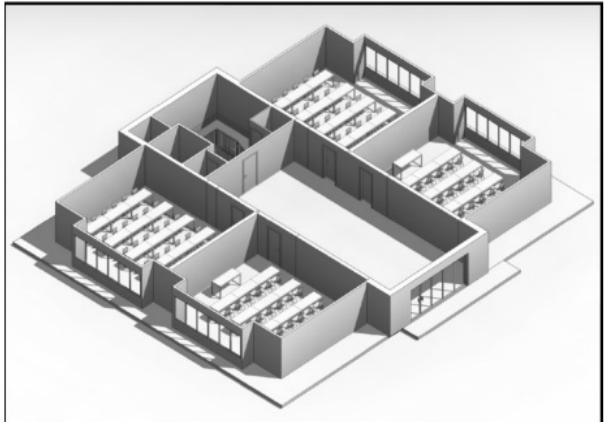
All challenges may be addressed by innovations,
although they require challenging the rules



Transition from traditional to innovative



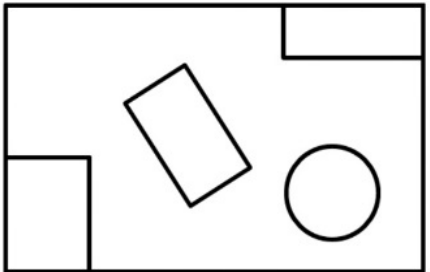
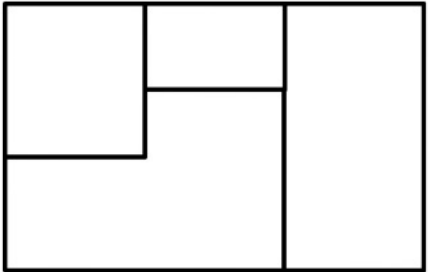
School design



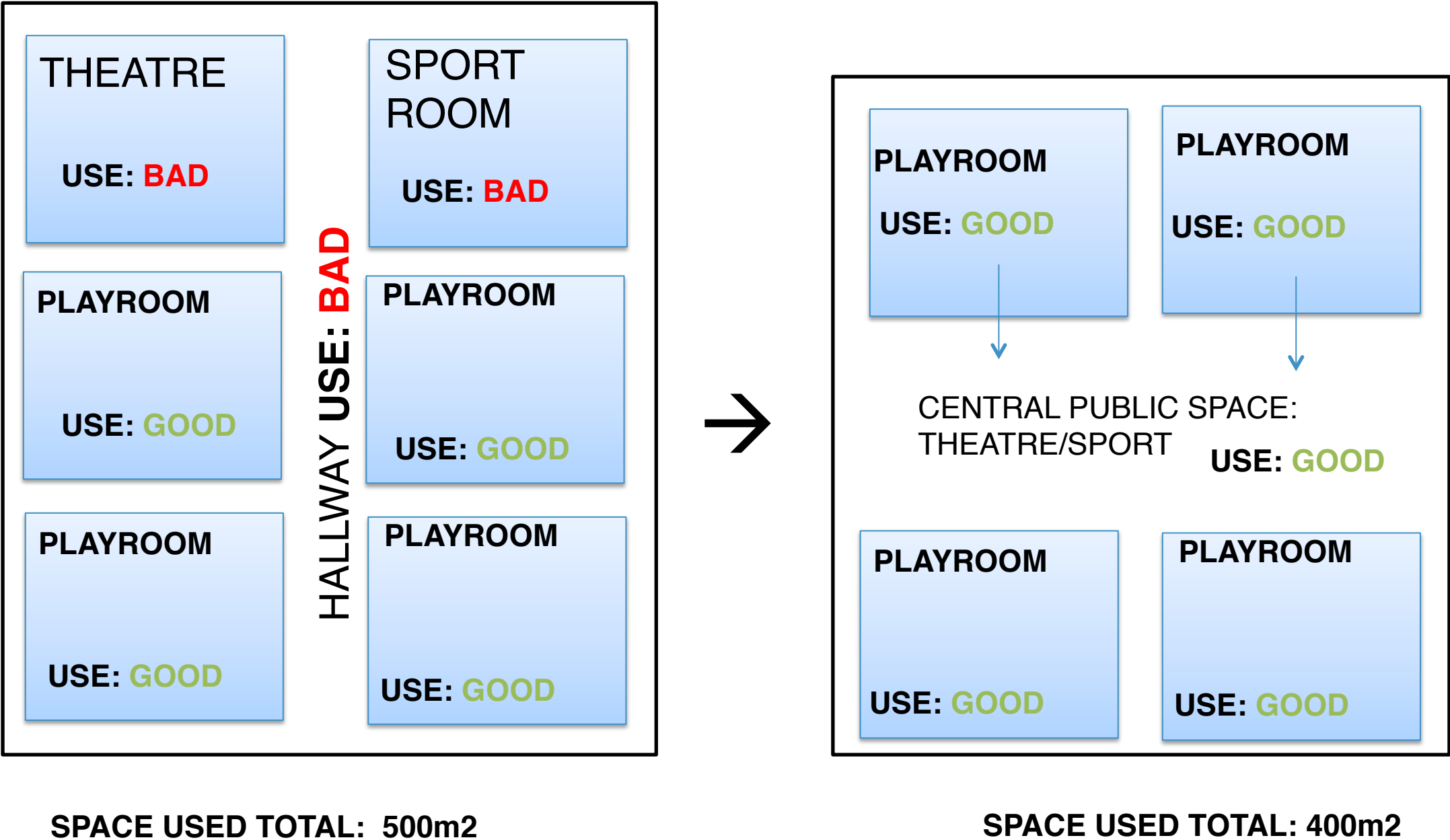
Traditional
Class Divided
Subject-based
Tight structure

Varied
Common Area
Subject-based
Diversity

Learning landscape
Common Area
Options
Diversity



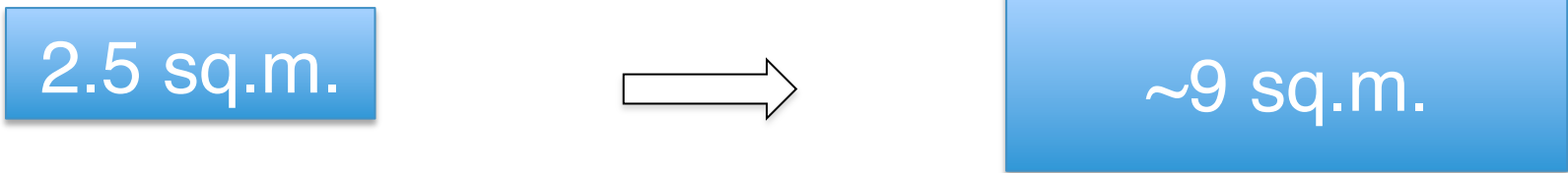
Better spaces, no bigger spaces



**BETTER USE OF SPACE, REDUCTION IN SIZE AND COSTS FOR 20%
+ INTERESTING AND FLEXIBLE SPACES**

Better spaces, no bigger spaces

Active space per child

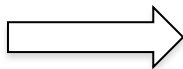


4700 sq.m. Total space of the building



0% heating
0% electricity
0 USD

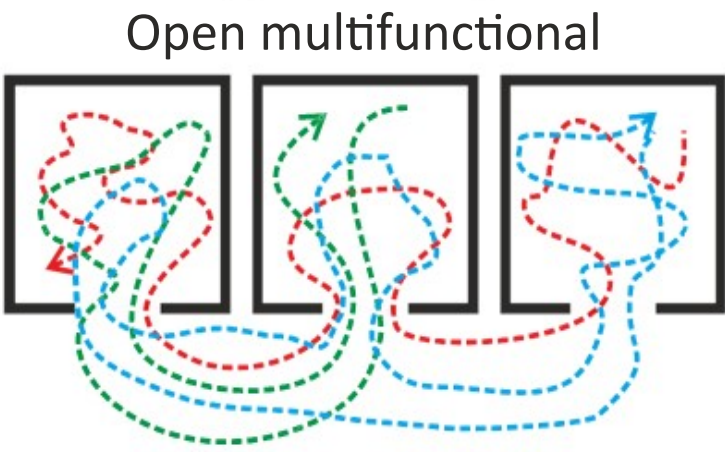
Energy savings



up to 70% heating
up to 30% electricity
up to 1.6 mln USD
over 40 years of operation



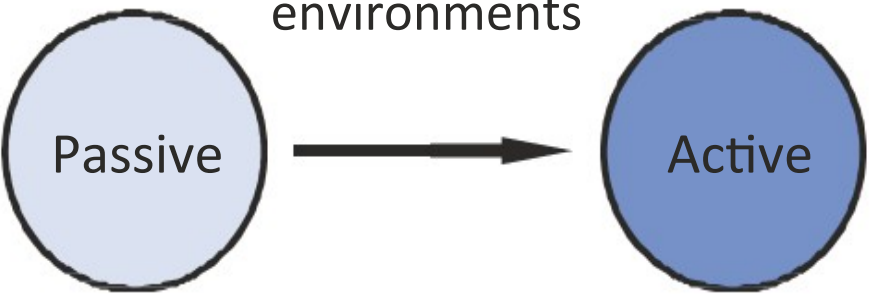
Area of movement - 40m²
Interactions - 4
Possible meetings - 20
Experiences - 3



Area of movement - 250m²
Interactions - 8
Possible meetings - 60
Experiences - 9

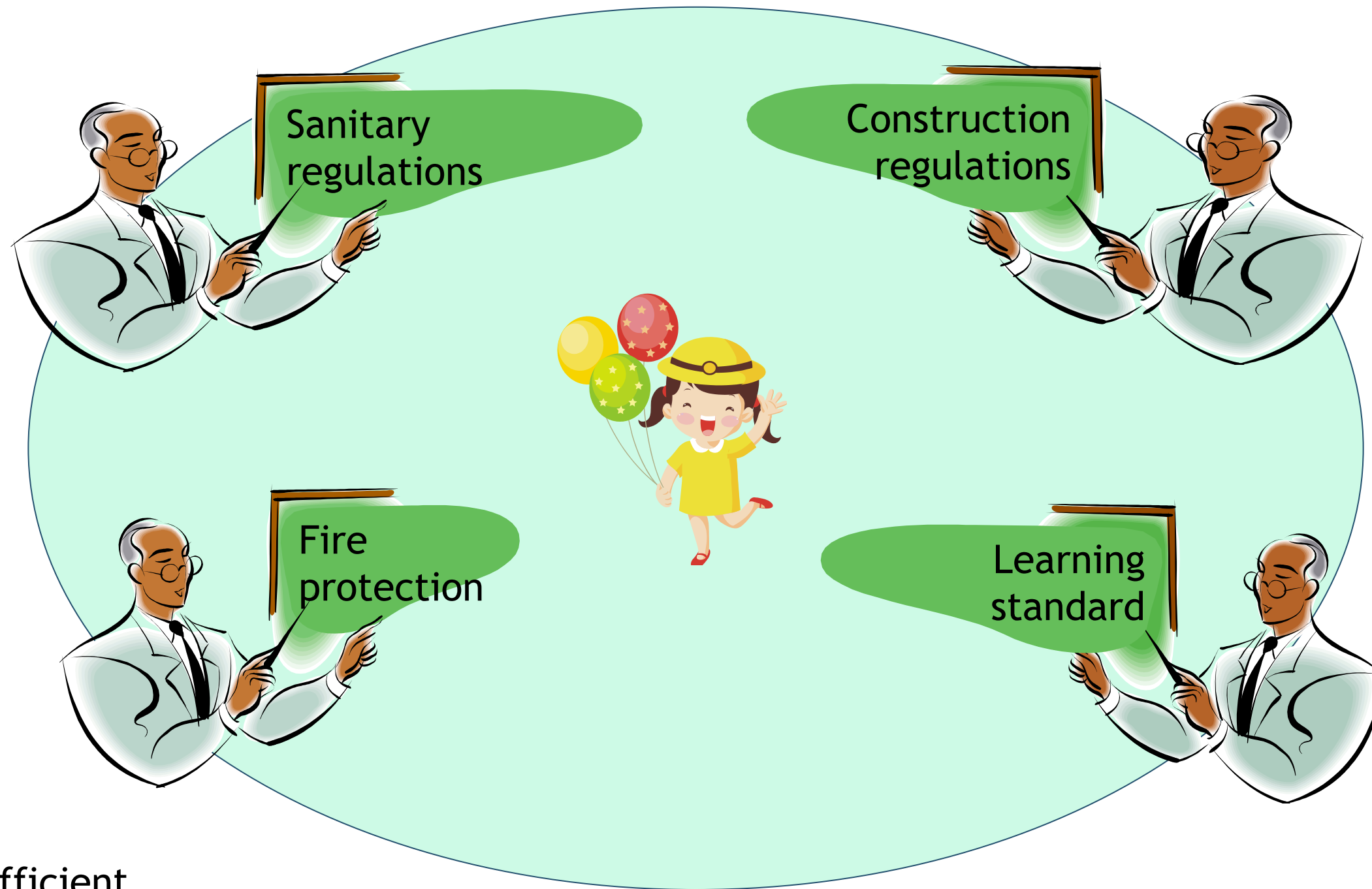
Time of open space use
9:00 - 11:00

Refocusing of the learning environments



North of Russia: doing more with less in practice – kindergarten for 220 kids

Child centered regulations: improved efficiency

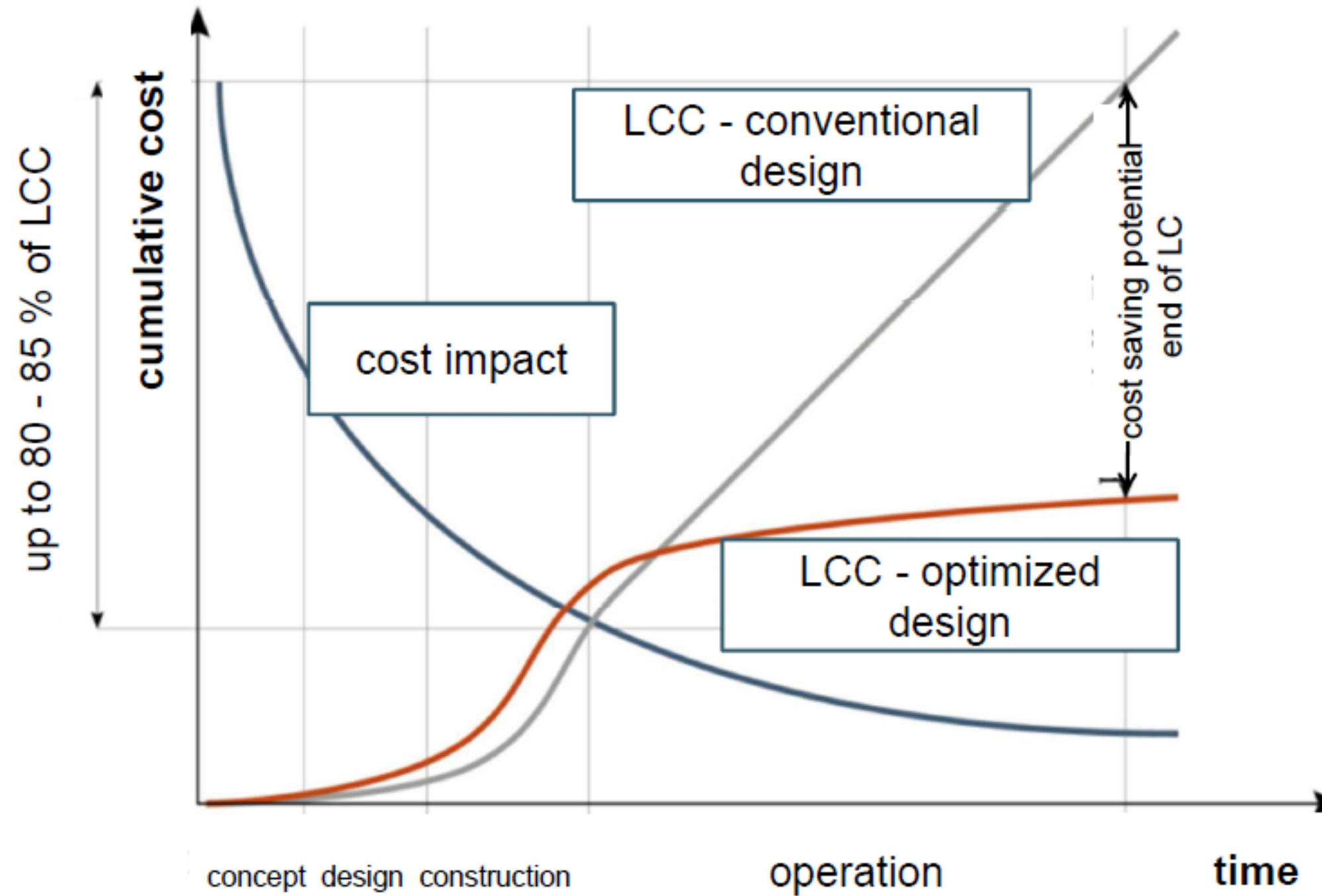


Economy = more efficient

Active spaces = more in the same buildings

Alignment of the regulations = high

Lifecycle costing and efficiency



Benefits from investing in construction of new energy efficient kindergarten on scenarios

Scenario	Construction			Operation costs				TOTAL BENEFITS, million RUR, USD columns (3)+(7) and (4)+(8) resp.		Savings (per place), %
	Rise in Costs	Savings (million (3) RUR; (4) USD)		Consumption cut-down		Savings (over 40 years), million RUR, USD				
				thermal energy	electricity					
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
High	0%	91.8	2.88	70%	30%	50.9	1.60	142.7	4.48	64,8%
Moderate	25%	51.6	1.62	50%	20%	43.7	1.37	95.3	2.99	43,3%
Low	50%	11.4	0.35	30%	10%	36.5	1.14	47.9	1.50	21,7%



Thank you!
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